

REALLY dangerous ideas

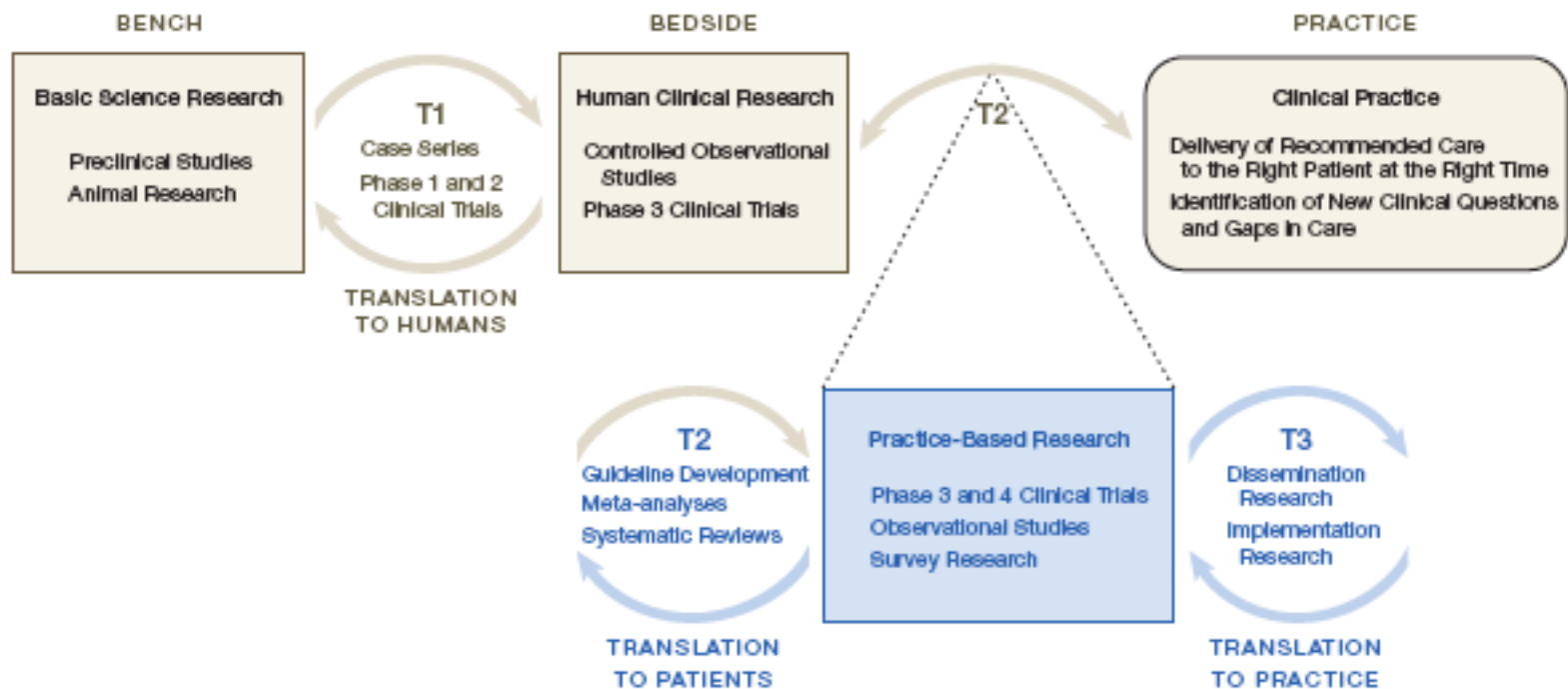
- Associations are effects.
- Models don't need testing.
- Guideline developers never make mistakes.
- Clinicians should always follow guidelines.

Guidelines are dangerous beasts requiring proof of value before being released

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Daring Ideas

Background and Why Needed

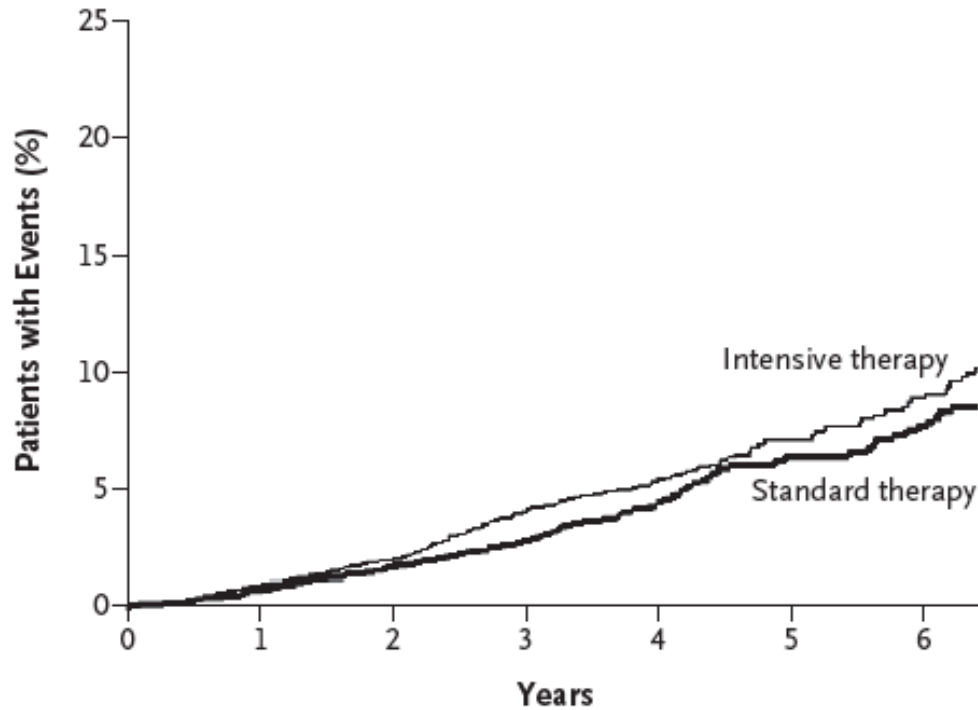
Figure. "Blue Highways" on the NIH Roadmap



The current National Institutes of Health (NIH) Roadmap for Medical Research includes 2 major research laboratories (bench and bedside) and 2 translational steps (T1 and T2). Historically, moving new medical discoveries into clinical practice (T2) has been haphazard, occurring largely through continuing medical education programs, pharmaceutical detailing, and guideline development. Proposed expansion of the NIH Roadmap (blue) includes an additional research laboratory (Practice-based Research) and translational step (T3) to improve incorporation of research discoveries into day-to-day clinical care. The research roadmap is a continuum, with overlap between sites of research and translational steps. The figure includes examples of the types of research common in each research laboratory and translational step. This map is not exhaustive; other important types of research that might be included are community-based participatory research, public health research, and health policy analysis.

Background and Why Needed

B Death from Any Cause



No. at Risk

Intensive therapy	5128	4972	4803	3250	1748	523	506
Standard therapy	5123	4971	4700	3180	1642	499	480

Figure 2. Kaplan–Meier Curves for the Primary Outcome and Death from Any Cause.

Proposed idea

- Current “evidence-based” guidelines are made up of strings of efficacy results of unexamined effectiveness.
- All guidelines should be subjected to RANDOMIZED comparative effectiveness research (CER) in practice-based research networks (PBRNs) prior to being released into the wilds of primary care.
- This critique applies equally to current “quality” metrics.

Ethical Oversight in Quality Improvement and Quality Improvement Research:

New Approaches to Promoting a Learning Healthcare System

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Short background of the idea

- Previously held distinctions between research and treatment and quality improvement are no longer tenable
- The failure to use information gathered routinely from the point of care for research and learning is unethical and should be considered suitable for research use from the standpoint of “discarded specimens”
- How do we/should we begin such reform?

What is the daring idea and why is it needed?

- Idea: Create a New Review Process to re-balance oversight, appropriate to risk
 - Two-step review
 - Integrate IRBs with Clinical Ethics Committees
 - MUCH shorter turnaround time
 - Level of auditing and standardization built in
- Why we need this...
 - Level of scrutiny should balance risk to participants with need to expedite care improvement, learn quickly and implement results directly into practices
 - Quality and timeliness of reviews vary
 - QI may under-protect, and QIR may over-protect
 - New standards of review need to balance individual privacy considerations with the overall needs and benefits of a learning healthcare system