

# **A Cross-Border Symposium**

## **Advancing the Science of Transformation in Integrated Primary Care**

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### **Informing Options for Scaling-up Innovation**

**Washington, DC**

**March 2-3, 2017**



# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Partners & Sponsors



# **Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation**

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*Center for Evidence and Practice Improvement  
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## **Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation**

Despite differences in systems of health care delivery between the United States and Canada, the two countries face common challenges to the transformation of primary care, including costs, health equity, multi-morbidity and patient engagement. Inherent in each of these challenges are issues related to measuring impacts and outcomes, building on advancements in Health Information Technology (HIT), and scaling-up success. Emerging evidence from both sides of the border can inform direction and options for moving forward.

### **Symposium Objectives:**

1. Share cross-border, evidence-based success stories addressing key challenges in integrated primary care transformation
2. Identify and examine opportunities to advance broader system-wide primary care innovation
3. Develop a bi-national research agenda to support primary healthcare transformation
4. Support opportunities for cross-border learning and collaboration

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## PROGRAM-AT-A-GLANCE

|  |   |
|--|---|
| <b>Day 1</b><br><b>Thursday March 2, 2017</b><br><b>12:00 pm – 4:30 pm</b> |   |
| 12:00 – 1:00   | <b>Registration &amp; Lunch</b>   |
| 1:00 – 1:15  | <b>Welcome &amp; Opening Remarks</b><br>Robyn Tamblyn (CA) & Arlene Bierman (US)  |
| 1:15 – 1:45  | <b>Opening Keynote: Evidence-based Transformation &amp; Innovation</b><br>Robert Reid (CA)  |
| 1:45 – 2:30  | <b>Patient Centered Care for People Experiencing Multiple Morbidities: Integration &amp; Primary Care</b><br><i>Chair: Arlene Bierman (US)</i><br>Lisa Rubenstein (US); Ross Upshur (CA); Caroline Blaum (US); Onil Bhattacharayya (CA) |
| 2:30   | <b>Break</b>  |
| 2:45 – 3:30  | <b>Response Panel: Policy Implications &amp; Patient Perspective</b><br><i>Chair: Arlene Bierman</i><br>Elizabeth Bayliss (US); Dayna Cooper (US); Vincent Dumez (CA); Tom Noseworthy (CA);   |
| 3:30 – 4:10  | <b>Small Group Discussions</b>  |
| 4:10 – 4:30  | <b>Small Group Report Back &amp; Discussion</b><br><i>Moderator: Arlene Bierman</i>   |

|  |   |
|--|---|
| 5:00 – 7:30  | <b>Embassy Talk &amp; Reception</b><br>@ The Embassy of Canada, 501 Pennsylvania Avenue NW, Washington DC*  |
| 5:15 – 6:30  | <b>Embassy Talk: Alternative Payment Models: A Cross-Border Discussion</b><br><i>Moderator: Dr. Andrew Bazemore</i><br>Patrick Conway (US); Michael Decter (CA); Rick Glazier (CA); Michael McGinnis (US) |
| *Please bring valid photo ID, see directions to the Embassy on page 28 |   |

## Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

### PROGRAM-AT-A-GLANCE

|  |  |
|--|--|
| <b>Day 2</b><br><b>Friday, March 3, 2017</b><br><b>8:00 am – 3:00 pm</b> |  |
| 8:00   | <b>Breakfast</b>   |
| 9:00   | <b>Welcome – Recap of Payment discussion</b><br>Andrew Bazemore  |
| 9:05 – 10:00   | <b>Alternative Payment Models: Policy Implications &amp; Discussion</b><br><i>Chair: Andrew Bazemore</i><br>Hoangmai Pham (US); Laura Sessums (US); Joshua Tepper (CA);<br>Michael Decter (CA); Rick Glazier (CA); Michael McGinnis (US)     |
| 10:00 – 10:55  | <b>Addressing Health Equity and Disparities Across Diverse Communities</b><br><i>Chair: Dr. Jeannie Haggerty</i><br>Marshall Chin (US); Alan Katz (CA); Kue Young (CA); Jon Foley (NZ)   |
| <b>10:55</b>   | <b>Break</b>   |
| 11:10 – 12:00  | <b>Addressing health equity and disparities across diverse communities: Policy implications &amp; Discussion</b><br><i>Chair: Jeannie Haggerty</i><br>Antoine Groulx (CA); Eliseo Perez-Stable (US); Jeff Turnbull (CA); Jennifer Devoe (US) |
| <b>12:00</b>   | <b>Lunch</b>   |
| 1:00 - 1:45  | <b>Small Group Discussions</b>   |
| 1:45 – 2:45  | <b>What have we learned? Clinical, Policy &amp; Research Perspectives</b><br><i>Chair: David Meyers (US)</i><br>Andrew Bindman (US); David Price (CA); Robert Reid (CA); Denis Roy (CA);<br>Judith Steinberg (US)                            |
| 2:45 – 3:00  | <b>Closing Remarks</b><br><i>Brian Rowe (CIHR), Bill Hogg (NAPCRG)</i>   |
| <b>3:00</b>  | <b>Adjournment</b>   |
| 3:00 – 4:00  | <b>Writing Sessions for Chairs, Presenters and Respondents</b>   |

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

**Day 1: Thursday, March 2, 2017**

**12:00 – 1:00 pm**      **Registration & Lunch**  
Athens Ballroom

**1:00 – 1:15**              **Welcome & Opening Remarks**  
Paris Ballroom

Robyn Tamblyn, Scientific Director  
*Canadian Institutes of Health Research – Institute of Health Services and Policy Research (CIHR-IHSPR)*

Arlene Bierman, Director  
*Center for Evidence and Practice Improvement (CEPI), US Agency for Healthcare Research and Quality (AHRQ)*

**1:15 – 1:45**              **Opening Keynote: Evidence Based Transformation & Innovation**  
Paris Ballroom

Robert Reid, Chief Scientist & Senior Vice President  
*Trillium Health Partners*

**1:45 – 2:30**              **Patient Centered Care for People Experiencing Multiple Morbidities:  
Integration & Primary Care**  
Paris Ballroom

*Session Chair: Arlene Bierman*

- Lisa Rubenstein, Professor, *VA Greater Los Angeles Healthcare System (VAGLAHS) and the University of California, Los Angeles*
- Ross Upshur, Scientific Director, *Bridgepoint Collaboratory for Research and Innovation*
- Caroline Blaum, Diane and Arthur Belfer Professor of Geriatric Medicine and Professor of Population Health & Director, Division of Geriatrics, Department of Medicine – Division of Healthcare Delivery Science, *NYU School of Medicine*
- Onil Battacharrya, Frigon-Blau Chair in Family Medicine Research, *Women's College Research Institute*

**2:30 – 2:45**              **Nutrition Break (Paris Ballroom)**



# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

**Day 1: Thursday, March 2, 2017**

**2:45 – 3:30**                      **Response Panel: Policy Implications & Patient Perspective**  
Paris Ballroom

*Session Chair: Arlene Bierman*

- Elizabeth Bayliss, Scientist, Institute for Health Research, *Kaiser Permanente Colorado*
- Dayna Cooper, Director, Home and Community Care, Geriatrics and Extended Care Operations, *US Department of Veterans Affairs*
- Vincent Dumez, Co-Director, Centre d'Excellence sur le Partenariat avec les Patients et le Public (CEPPP), *Univerité de Montréal*
- Tom Noseworthy, Professor (Health Policy & Management), Community Health Sciences and O'Brien Institute for Public Health, Cumming School of Medicine, *University of Calgary*

**3:30 – 4:10**                      **Small Group Discussions**  
Paris Ballroom

*Session Chair: Arlene Bierman*

Implementation & Scale-up of Innovations in Care for Patients Experiencing Multiple Morbidities

**4:10 – 4:30**                      **Small Group Report Back & Discussion**

*Session Chair: Arlene Bierman*

**4:30**                                      **Wrap up & Details for Embassy Talk & Reception**

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

**Day 1: Thursday, March 2, 2017**

*The Embassy of Canada  
501 Pennsylvania Avenue NW, Washington DC\**

*Sponsored by the Robert Graham Center, the ABFM Foundation  
and College of Family Physicians of Canada*

**5:00 – 5:15**            **Arrival**  
Please be sure to bring valid photo identification

**5:15 – 5:20**            **Welcome**  
Carl Hartill, Counselor, the Embassy of Canada, Government of Canada

**5:20 – 5:50**            **Alternative Payment Models: The American Experience**  
Presenter:  
Patrick Conway, Deputy Administrator for Innovation & Quality, CMS Chief Medical Officer,  
*Center for Medicare and Medicaid Services*

Reactor:  
Michael Decter, Chair, Board of Directors, *Patients Canada and Medavie Blue Cross*

**5:50 – 6:15**            **Alternative Payment Models: The Canadian Experience**  
Presenter:  
Rick Glazier, Senior Core Scientist and Program Lead, *Institute for Clinical Evaluative Sciences*

Reactor:  
Michael McGinnis, Leonard D. Schaeffer Executive Officer, *National Academy of Medicine*

**6:15-6:30**            **Discussion, Q &A**

**6:30 – 7:30**            **Networking Reception**  
Canada Room

\* See page 28 for map with directions to the Embassy of Canada

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Day 2: Friday, March 3, 2017

**8:00 – 9:00 am**      **Breakfast**  
Athens Ballroom

**9:00 – 9:05**            **Welcome & Recap**  
Paris Ballroom

Andrew Bazemore  
Director, *Robert Graham Center Policy Studies in Family Medicine & Primary Care*

**9:10 – 10:00**            **Alternative Payment Models: Policy Implications & Discussion**  
Paris Ballroom

*Session Chair: Andrew Bazemore*

- Hoangmai Pham, Senior Fellow, *Duke Robert Margolis Center for Health Policy*
- Laura Sessums, Director, Division of Advanced Primary Care, *Center for Medicare and Medicaid Services*
- Joshua Tepper, President & CEO, *Health Quality Ontario*
- Michael Decter, Chair, Board of Directors, *Patients Canada and Medavie Blue Cross*
- Rick Glazier, Senior Core Scientist and Program Lead, *Institute for Clinical Evaluative Sciences*
- Michael McGinnis, Leonard D. Schaeffer Executive Officer, *National Academy of Medicine*

**10:00 – 10:55**            **Addressing Health Equities & Disparities Across Diverse Communities**  
Paris Ballroom

*Session Chair: Jeannie Haggerty, Full Professor, Department of Family Medicine, McGill University*

- Marshall Chin, The Richard Parrillo Family Professorship in Healthcare Ethics, Associate Chief and Director of Research, Section of General Internal Medicine, *University of Chicago*
- Alan Katz, Director of the Manitoba Centre for Health Policy & Professor, Departments of Community Health Sciences and Family Medicine, *University of Manitoba*
- Kue Young, Professor & Dean, School of Public Health, *University of Alberta*
- Jon Foley, Member and Co-founder, *Westcott Partners LLC*

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Day 2: Friday, March 3, 2017

**10:55 – 11:10**      **Nutrition Break** (Paris Ballroom)

**11:10 – 12:00**      **Addressing Health Equities & Disparities Across Diverse Communities:  
Policy Implications & Discussion**  
Paris Ballroom

*Session Chair: Jeannie Haggerty, Full Professor, Department of Family Medicine, McGill University*

- Antoine Groulx, Deputy General Director, Health Services and University Medicine, *Ministère de la Santé et des Services sociaux*
- Eliseo Perez-Stable, Director of the *NIH institute for Minority Health and Health Disparities*
- Jeff Turnbull, Chief of Staff, *The Ottawa Hospital*
- Jennifer Devoe, Professor and Chair, Department of Family Medicine, *Oregon Health & Science University*

**12:00 – 1:00 pm**      **Lunch**  
Athens Ballroom

**1:00 – 1:45**      **Small Group Discussions**  
Paris Ballroom

*Session Chair: David Meyers, Chief Medical Officer, AHRQ*

**1:45 – 2:45**      **What Have We Learned? Clinical, Policy & Research Perspectives**  
Paris Ballroom

*Session Chair: David Meyers, Chief Medical Officer, AHRQ*

- Andrew Bindman, Professor of Medicine and Epidemiology & Biostatistics, Philip R. Lee Institute for Health Policy Studies, *University of California at San Francisco*
- David Price, Chief, Department of Family Medicine, *McMaster Health Sciences*
- Robert Reid, Chief Scientist & Senior Vice President, *Trillium Health Partners*
- Denis Roy, Vice-President, Science and Clinical Governance, *Institut national d'excellence en santé et services sociaux (INESSS)*
- Judith Steinberg, Chief medical officer, Bureau of Primary Health Care, *US Health Resources and Services Administration*

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

**Day 2: Friday, March 3, 2017**

**2:45 – 3:00**

**Closing Remarks**

Paris Ballroom

Brian Rowe, Scientific Director, *CIHR – Institute of Circulatory and Respiratory Health*

William Hogg, President, *North American Primary Care Research Group*

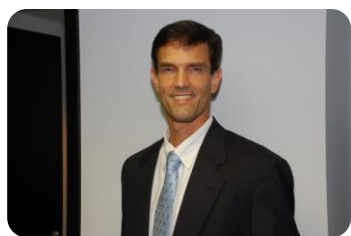
# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Elizabeth Bayliss, MD, MSPH,**  
Institute for Health Research  
Kaiser Permanente Colorado

Elizabeth A. Bayliss is a Senior Investigator in the Kaiser Permanente Colorado Institute for Health Research. She is trained in Family Medicine and is Professor of Family Medicine at the University Of Colorado School Of Medicine. Her research has focused on interactions between multiple chronic medical conditions and social and medical competing demands, the effect of these interactions on health outcomes, and improving the systematic delivery of care for complex patients.



**Andrew Bazemore, MD, MPH**  
Director, Robert Graham Center Policy Studies in Family Medicine &  
Primary Care

Andrew Bazemore is a practicing Family Physician and the Director of the Robert Graham Center, which he joined in 2005. He oversees and participates in the Center's research with a particular interest in access to care for underserved populations, health workforce & training, and spatial analysis. Dr. Bazemore is a member of the National Academy of Medicine who has authored over 150 peer-reviewed publications, while leading the Center's emphasis on developing tools that empower primary care providers, leaders, and policymakers. This is exemplified in his efforts to create and grow geospatial tools that foster access, visualization, and effective use of data to inform planning and policy. Prior to joining the Center, he was a member of the Faculty for the University of Cincinnati's Department of Family Medicine, where he completed his residency training and fellowship, and where he remains an Associate Professor. Dr. Bazemore also serves on the faculties of the Departments of Family Medicine at Georgetown University and VCU, and in the Department of Health Policy at George Washington University School of Public Health. He practices weekly and teaches students and residents at VCU-Fairfax Family Medicine Residency program. Dr. Bazemore received his BA degree from Davidson College, his MD from the University of North Carolina, and his MPH from Harvard University.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



### **Onil Bhattacharyya, MD, PhD**

Senior Scientist, Women's College Research Institute  
Frigon-Blau Chair in Family Medicine Research & Family Physician,  
Women's College Hospital  
Associate Professor, Department of Family and Community Medicine &  
Assistant Professor, Institute of Health Policy, Management and Evaluation,  
University of Toronto

Dr. Onil Bhattacharyya is a family physician and the Frigon-Blau Chair in Family Medicine Research at Women's College Hospital. He is also an associate professor in the Department of Family and Community Medicine and the Institute of Health Policy, Management and Evaluation at the University of Toronto. He was a 2015-16 Harkness Fellow in Health Care Policy and Practice, based at the Commonwealth Fund. He received his medical degree from University of Montreal, has a PhD in health services research from the University of Toronto and was a Takemi Fellow at the Harvard School of Public Health.

He was co-lead of BRIDGES: Building Bridges to Integrate Care, an Ontario Ministry funded incubator for new models of care for complex chronic disease. He is clinical lead of the Primary and Integrated Care Innovation network for Ontario (called Better Access to Care for Complex Needs), and co-Chair of the National Leadership Council, both funded by the Canadian Institute for Health Research Strategy for Patient Oriented Research. His research focuses on structures to create innovative care models, integrating methods from the software and design industries for service development with quality improvement and implementation science approaches to evaluation.



### **Arlene S. Bierman, MD, MS**

Director of Center for Evidence and Practice Improvement (CEPI)  
Agency for Healthcare Research and Quality (AHRQ)

Dr. Arlene S. Bierman is director of AHRQ's CEPI which consists of the Evidence-Based Practice Center Program; the U.S. Preventive Services Task Force Program; the Division of Decision Science and Patient Engagement; the Division of Health Information Technology and the Division of Practice Improvement and the National Center for Excellence in Primary Care Research. Dr. Bierman is a general internist, geriatrician, and health services researcher, whose work has focused on improving access, quality, and outcomes of health care for older adults with chronic illness in disadvantaged populations. As a tenured professor, she held appointments in health policy, evaluation, and management; public health; medicine; and nursing at the University of Toronto, as the inaugural holder of the Ontario Women's Health Council Chair in Women's Health, and a senior scientist in the Li Ka Shing Knowledge Institute at St. Michael's Hospital. She received her MD degree from the University of North Carolina, Chapel Hill where she was a Morehead Fellow. She completed fellowships in outcomes research at Dartmouth Medical School and community and preventive medicine at the Mount Sinai School of Medicine. She also served as an Atlantic Philanthropies Health and Aging Policy Fellow/American Political Science Foundation Congressional/Fellow.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



### **Andrew Bindman, MD**

Professor Medicine and Epidemiology & Biostatistics  
Philip R. Lee Institute for Health Policy Studies  
University of California San Francisco

Andrew Bindman, MD is Professor of Medicine and Epidemiology & Biostatistics based within the Institute for Health Policy Studies at the University of California, San Francisco (UCSF). He is a primary care physician who has practiced and taught at UCSF's affiliated San Francisco General Hospital for more than twenty-five years. During 2009–10, he served as a Robert Wood Johnson Health Policy Fellow within the US House of Representatives, where he was intimately involved in the drafting of legislative language for the Affordable Care Act (ACA). He subsequently worked to implement the ACA as a senior advisor to the US Department of Health and Human Services. In 2016 he served as the Director of the Agency for Healthcare Research and Quality (AHRQ). Dr. Bindman attended medical school at Mt. Sinai in New York and he completed his residency in internal medicine at UCSF. He was elected to the National Academy of Medicine in 2015.



### **Caroline S. Blaum, MD, MS**

Diane and Arthur Belfer Professor of Geriatrics  
Director Division of Geriatric Medicine and Palliative Care  
New York University School of Medicine

Dr. Caroline Blaum is the the Diane and Arthur Belfer Professor of Geriatric Medicine and Director of the Division of Geriatrics and Palliative Care at NYU School of Medicine. Before joining NYU she was Assistant Dean for Clinical Affairs at the University of Michigan where she led Medical Home and ACO efforts. Dr. Blaum has an active research program in translational research that has been supported by the NIA, AHRQ, PCORI, The John A Hartford Foundation, and the VARR&D concerning models of care, complex patients, frailty, and diabetes in older adults. She maintains a Geriatrics practice and teaching activities.

Dr. Blaum is active in national policy work related to delivery system redesign and quality of care for patients with multiple chronic conditions. She is a past Chair of the AGS's Quality Performance and Measurement Committee, and represents AGS on the AMA-Physician Consortium for Performance Improvement. She co-chaired the AMA-PCPI Work Group for the Geriatrics Physician Performance Measurement Set, served on the NQF Hospital Outcomes Steering Committee, and co-chaired the NQF Steering Committee to Develop a Framework for Quality Measurement for Patients with Multiple Chronic Conditions.



# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Marshall Chin, MD, MPH**  
Richard Parrillo Family Professor of Healthcare Ethics  
Department of Medicine  
University of Chicago

Marshall Chin, the Richard Parrillo Family Professor of Healthcare Ethics in the Department of Medicine at the University of Chicago, is a general internist and health services researcher with extensive experience improving the care of vulnerable patients with chronic disease. Dr. Chin is Director of the Robert Wood Johnson Foundation Finding Answers: Solving Disparities Through Payment and Delivery System Reform Program Office and the Immediate Past-President of the Society of General Internal Medicine. He co-chairs the National Quality Forum Disparities Standing Committee. His current projects improve diabetes care and outcomes on the South Side of Chicago through health care system and community interventions, evaluate implementation of the patient-centered medical home in 65 safety net clinics across five states, and improve shared decision making between clinicians and LGBTQ racial/ethnic minority patients. Dr. Chin received his MD from the University of California at San Francisco and completed residency and fellowship training in general internal medicine at Brigham and Women's Hospital, Harvard Medical School.



**Patrick H. Conway, MD, MSc**  
Acting Administrator  
Deputy Administrator for Innovation and Quality  
Centers for Medicare and Medicaid Services

Patrick Conway, MD, MSc, is the CMS Acting Administrator and Deputy Administrator for Innovation and Quality. Dr. Conway is responsible for overseeing the programs that serve the over 140 million Americans that access health care services through Medicare, Medicaid, the Children's Health Insurance Program, and the Health Insurance Marketplace. He and the CMS team focus on health system transformation by improving quality, affordability, access to care, and health outcomes.

In 2014, he was elected to the National Academy of Medicine Institute of Medicine (IOM). Election to the IOM is considered one of the highest honors in the fields of health and medicine. He is a practicing pediatric hospitalist and was selected as a Master of Hospital Medicine from the Society of Hospital Medicine. He is a former White House Fellow, Robert Wood Johnson Clinical Scholar, and leader of quality improvement, research, and clinical operations at Cincinnati Children's Hospital. He completed pediatrics residency at Harvard Medical School's Children's Hospital Boston, graduated with High Honors from Baylor College of Medicine, and graduated summa cum laude from Texas A&M University.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Dayna Cooper, RN, MSN**  
Director, Home and Community Care  
Department of Veterans Affairs

Dayna Cooper is Director of Home and Community Care in the Office Geriatrics and Extended Care Operations for the U.S. Department of Veterans Affairs (VA). She has national responsibility for operations and management of VA's spectrum of Home and Community based care services, providing care to our nation's Veterans with complex, chronic disabling diseases. The services include geriatric clinics, adult day health care, Home Based Primary Care, purchased skilled home care, Veteran-directed home care, homemaker/home health aide, respite care, dementia care, Community Residential Care, Medical Foster Home, Geriatric Research Education and Clinical Centers, and hospice and palliative care in all settings.

Dayna received her Nursing degree from Valparaiso University with minor in Gerontology in 1991 and MSN from the University of Phoenix in 2000. She is currently a member of the Elizabeth Dole Foundation focusing attention on providing respite and care for the Caregivers of America's Heroes. In addition she is working with the Home Centered Care Institute to provide education to House Call programs nationally seeking to provide home based primary care practices. Her research interests include team based home care, caregivers, and care of chronic disabling disease.



**Michael B. Decter**  
Chair, Board of Directors, Patients Canada and  
Chair, Board of Directors, Medavie Blue Cross

Michael B. Decter is a Harvard trained economist with over three decades of experience as a senior manager. He is a leading Canadian expert on health systems, with a wealth of international experience.

As a senior manager in the public sector, Michael served as Deputy Minister of Health for Ontario with responsibility for the management of the Ontario health system serving all residents of the province. He also served as Cabinet Secretary in the Government of Manitoba.

Michael Decter remains active as a public speaker and writer on issues of health reform. He serves as President and Chief Executive Officer of the investment management firm, LDIC Inc.

Michael was the Founding Chair of the Health Council of Canada and former Chair of the Saint Elizabeth Health Care and Walrus Foundation. He also served as the Chair of the Canadian Institute for Health Information, the Ontario Cancer Quality Council and Wait Times Data Certification Council of Ontario. He is a Board member of Border Crossings, The Auto Sector Health Care Trust and Medavie Blue Cross.

In 2004, Michael was awarded The Order of Canada. On March 19, 2013, Michael was named Chancellor of Brandon University.

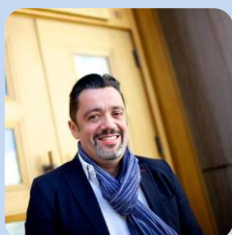
# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Jennifer DeVoe, MD, DPhil**  
Professor and Chair  
Department of Family Medicine  
Oregon Health & Science University

Jen DeVoe MD is a practicing family physician and health services researcher in Portland, Oregon. Since 2004 has served as faculty member OHSU Family Medicine Department and became Chair of this department in July 2016. She served as the first Chief Research Officer and Director of the Practice-Based Research Network at the OCHIN community health information network from 2010-2016 where she worked with an amazing team to build a unique, community laboratory. She now serves as OCHIN's Senior Research Advisor and enjoys mentoring the next generation of primary care researchers. She is the immediate past President of the NAPCRG. Dr. DeVoe studies access to health care, disparities in care, and how policy changes and transformations in primary care affect patients' health outcomes. She pioneered the use of electronic health record data in research, studying primary care utilization by uninsured and underinsured populations, which garnered her national attention, particularly relating to the Affordable Care Act. She leads a multidisciplinary team of community and academic researchers whose findings inform community, practice and policy interventions that help to improve the delivery of care for vulnerable populations and eliminate health disparities. Dr. DeVoe is currently a Principal Investigator or co-Investigator on several large research studies funded by the National Institutes of Health, the US Agency for Healthcare Research and Quality and PCORI.



**Vincent Dumez, MSc**  
Co-Director and patient partner  
Centre of Excellence on Partnering with Patients and the Public (CEPPP)  
Université de Montréal

Vincent Dumez, MSc, holds a finance degree and a Master's degree in Management Science from Montreal's international business school, Hautes Études Commerciales. Until 2010, he was an associate in one of Montreal's most influential consulting firms, specializing in organizational design. Mr. Dumez worked for 13 years as a strategic consultant for large enterprises undergoing transformations.

Living with three chronic diseases for more than three decades, and thus a significant user of healthcare services, Mr. Dumez has been actively involved in developing the concept of "Patient Partnership." He first explored the concept in his Masters' dissertation, entitled *Quebec's tainted blood scandal or the failure of the doctor-patient relationship*. Since then he has pursued the development of patient partners by training patients with chronic diseases, working on the boards of various community organizations and speaking in workshops and conferences addressed to healthcare professionals.

In October 2010, Mr. Dumez became the first director of new Office of Patient Partner Expertise of the University of Montreal's Faculty of Medicine. Since summer of 2016, Mr. Dumez now co-directs with Dr Antoine Boivin a larger organization: the new Centre of Excellence on Partnering with Patients and the Public of University of Montreal.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Johnathan Foley, MPA**  
Member and Co-Founder,  
Westcott Partners LLC

Jonathan Foley has more than thirty years of experience in health policy development and health system management at the federal, state, and local levels in the United States and internationally. He currently co-leads a health care consulting group (Westcott Partners LLC). From 2009 until 2017, Jon served as a senior executive in the Obama Administration at the Office of Personnel Management (OPM) advising the OPM Director and senior leaders on matters relating to the Federal Employees Health Benefits (FEHB) program, the Affordable Care Act, Government Performance and Results Modernization Act, and the President's Management Agenda item on People and Culture. From 1999 through 2008, Jon assisted in the development and implementation of the Primary Health Care Strategy at the New Zealand Ministry of Health. He began his career at a community health center in southwestern West Virginia followed by more than decade working on primary care and community health system development for the State of Maryland. He holds an undergraduate degree in history from Colgate University (cum laude, 1980) and a masters degree in public administration from Syracuse University's Maxwell School (1982).



**Rick Glazier, MD, MPH**  
Senior Scientist and Program Lead,  
Institute for Clinical Evaluative Sciences, Toronto, Canada

Dr. Rick Glazier is a Family Physician and Senior Scientist and Program Lead of Primary Care and Population Health at the Institute for Clinical Evaluative Sciences (ICES) in Toronto, Canada. He is a staff family physician at St. Michael's Hospital in Toronto and a Scientist in its Centre for Urban Health Solutions. At the University of Toronto, Dr. Glazier is a Professor in the Department of Family and Community Medicine and the Dalla Lana School of Public Health. He recently served as President of the North American Primary Care Research Group (NAPCRG) and he is currently one of 15 College of Reviewers Chairs at the Canadian Institutes of Health Research (CIHR). Dr. Glazier completed medical training at Western University in London Ontario and he completed his residency in Family Medicine at Queen's University in Kingston Ontario. He received a MPH at Johns Hopkins University and completed his residency in General Preventive Medicine and Public Health at Johns Hopkins University and at the World Health Organization in Geneva. His research focuses on evaluating health system transformation, primary care health services delivery models, health of disadvantaged populations, management of chronic conditions, and population-based and geographic methods for improving equity in health.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Antoine Groulx, MD, MSc, FCFP**  
Deputy Director General, Health Services and University Medicine  
Ministère de la Santé et des Services sociaux du Québec (Quebec ministry of health and social services)

A family physician since 2004, Dr. Antoine Groulx has enjoyed an eclectic practice in a rural setting for over 10 years. While still in school and after completing his studies, he served as president of several medical union associations and held medical/administrative positions in various institutions. He has also served as President of the Quebec College of Family Physicians. An Associate Professor of Clinical Medicine at Université Laval, he has always accorded great importance to teaching students and his peers. In 2013, he became Director of the Integrated Primary Care Services Organization in the Ministère de la Santé et des Services sociaux du Québec (Quebec ministry of health and social services) while also continuing with certain clinical and teaching activities. Since 2016, he has also served as the ministry's Deputy Director General for Health Services and University Medicine. One key responsibility of his branch is to support the reform of community-proximity services to improve Quebecers' access to high-quality health care and health services.



**Jeannie Haggerty, PhD**  
Full Professor, Department of Family Medicine  
McGill University

Holder of the first McGill Research Chair in Family and Community Medicine, based at St. Mary's Hospital Centre, Dr. Haggerty's domain of research is the factors related to accessibility and quality of primary care, particularly the impact of health system policies and reforms.

She is currently nominated principal investigator of a research program implementing interventions to increase access to primary health care for vulnerable populations in Canada and Australia. She is interim scientific director of St. Mary's Research Centre and founding director of an inter-university Québec research network.

She is passionate about presenting the public voice in a clear way to healthcare decision-makers on issues of equitable access and quality of healthcare.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**William Hogg**, MSc, MCISc, MDCM, CCFP, FCFP  
President  
North American Primary Care Research Group (NAPCRG)

Dr. William Hogg is a family physician and professor in the Department of Family Medicine at the University of Ottawa. He is the Senior Research Advisor at the C.T Lamont Primary Health Care Research Centre at the Élisabeth Bruyère Research Institute and the President of the North American Primary Care Research Group. Dr Hogg has received numerous awards for his work in family medicine and health services research including NAPCRG's Maurice Wood Award winner for 2013 and being named Canada's Family Medicine Researcher of the Year by the College of Family Physicians in 2006. His overall grant funding totals over \$56 million and he has been an author of 260 scientific articles.



**Alan Katz**, MBChB, MSc, CCFP  
Director of the Manitoba Centre for Health Policy  
Professor, Departments of Community Health Sciences and Family Medicine  
University of Manitoba

Alan Katz is the Director of the Manitoba Centre for Health Policy and professor in the Departments of Community Health Sciences and Family Medicine. He is also the MHRC Chair in Primary Prevention Research. He received his medical training at the University of Cape Town in South Africa. He is a past chair of the Health Research Ethics Board in the Max Rady College of Medicine, Rady Faculty of Health Sciences. His research interests are focused on Primary Care delivery, including quality of care indicators, knowledge translation and disease prevention. He is the principle investigator or co-investigator on grants totally more than \$10 million.

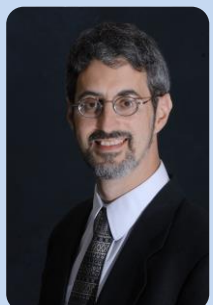
# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Michael McGinnis, MD, MPP**  
The Leonard D. Schaeffer Executive Officer  
National Academy of Medicine

J. Michael McGinnis MD, MPP is at the National Academy of Medicine, as Senior Scholar, Leonard D. Schaeffer Executive Officer, and Executive Director of the Leadership Consortium for a Value & Science-Driven Health System. Previously, Dr. McGinnis was Senior Vice President at the Robert Wood Johnson Foundation. From 1977 to 1995, Dr. McGinnis held policy responsibility for prevention programs at the Department of Health & Human Services. Internationally, he worked in India as state director for the WHO smallpox eradication program, and in Bosnia as Chair of the World Bank/European Commission Task Force for reconstruction in health and human services.



**David Meyers, MD, FAAFP**  
Chief Medical Officer  
U.S. Agency for Healthcare Research and Quality

David Meyers, a board-certified family physician, began serving as AHRQ's first Chief Medical Officer in August 2015. He leads EvidenceNOW, AHRQ's \$110 million initiative to help primary care practices improve the heart health of their patients through quality improvement support and the implementation of new evidence.

Prior to his appointment as CMO, he directed AHRQ's Center for Primary Care, Prevention and Clinical Partnerships and Acting Director of the Agency's Center for Evidence and Practice Improvement (CEPI). He has also directed the Agency's Practice-Based Research Network initiatives and served as the Acting Scientific Director for the U.S. Preventive Services Task Force.

Before joining AHRQ in 2004, he practiced family medicine, including maternity care, in a community health center in southeast Washington, D.C., and directed the Georgetown University Department of Family Medicine's practice-based research network, CAPRICORN. He is a graduate of the University of Pennsylvania School of Medicine and completed his family medicine residency at Providence Hospital/Georgetown University. After residency, he completed fellowship training in primary care health policy and research in the Department of Family Medicine at Georgetown University.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



### **Tom Noseworthy, MD, MSc, MPH**

Professor (Health Policy & Management), Community Health Sciences and O'Brien Institute for Public Health, Cumming School of Medicine, University of Calgary

Tom Noseworthy is a physician trained in Internal Medicine and Critical Care, with specialty certification in the Royal College of Physicians and Surgeons of Canada, the American Colleges of Physicians, American College of Chest Physicians and American College of Critical Care Medicine. He holds a Master of Science in Experimental Medicine from the University of Alberta, and a Master of Public Health (Health Policy & Management) from Harvard University.

Dr. Noseworthy has extensive experience in health care management and was VP Medicine and later CEO of the Royal Alexandra Hospitals. He joined Alberta Health Services as an embedded researcher in 2011 and was the Associate Chief Medical Officer, Strategic Clinical Networks until January 2015.

In 2005, Dr. Noseworthy was awarded the Alberta Centennial Medal and was named as one of Alberta's Top 100 Physicians of the Century by the Alberta Medical Association and College of Physicians and Surgeons of Alberta. In 2007, Dr. Noseworthy was appointed to the Order of Canada, for contributions to health policy and Medicare and in 2012, he received the Diamond Jubilee Medal. He received a Certificate of Meritorious Service from the College of Physicians and Surgeons of Alberta for 2012.



### **Eliseo J. Pérez-Stable, MD**

Director National Institute on Minority Health and Health disparities  
National Institute of Health

Eliseo J. Pérez-Stable, M.D., is Director of the National Institutes of Health's National Institute on Minority Health and Health Disparities, which seeks to improve minority health and reduce health disparities through research, training, research capacity and infrastructure development, public education, and information dissemination.

His research interests include improving the health of racial and ethnic minorities and underserved populations, advancing patient-centered care, improving cross-cultural communication skills among healthcare professionals, and promoting diversity in the biomedical research workforce. For more than 30 years, Dr. Pérez-Stable led research on Latino smoking cessation and tobacco control policy in the United States and Latin America, addressing clinical and prevention issues in cancer screening, and mentoring over 70 minority investigators.



# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Hoangmai H. Pham, MD, MPH**  
Senior Fellow  
Duke Robert Margolis Center for Health Policy

Dr. Pham is Senior Fellow at the Duke Robert Margolis Center for Health Policy. She is a general internist who provided primary care at safety net organizations for many years. Prior to joining Duke-Margolis, she served as Chief Innovation Officer at the Center for Medicare and Medicaid Innovation (CMMI), where she was responsible for implementation of the alternative payment model provisions of the Medicare and CHIP Reauthorization Act (MACRA), and other cross-cutting initiatives for the Center. Dr. Pham was previously Director of the Seamless Care Models Group in CMMI, where she oversaw the design and testing of models on accountable care organizations and advanced primary care, including the Pioneer and Next Generation ACO Models, Comprehensive Primary Care Initiative, and Comprehensive ESRD Care Initiative among others. Before coming to CMS, Dr. Pham was Senior Health Researcher and Co-Director of Research at the Center for Studying Health System Change and Mathematica. She has published extensively on care fragmentation and coordination, quality reporting and improvement, health disparities, and provider market trends, and the intersection of each of these with payment policy.



**Robert Phillips, MD**  
Vice President for Research & Policy  
American Board of Family Medicine

Robert Phillips is the Vice President for Research & Policy for the American Board of Family Medicine. He graduated from the Missouri University of Science and Technology and the University of Florida College of Medicine. He completed family medicine training and a two-year health services research fellowship at the University of Missouri. Dr. Phillips directed the Robert Graham Center, 2004-2012. He served as vice chair of the US Council on Graduate Medical Education, and currently serves on the National Committee on Vital and Health Statistics. Dr. Phillips is Professor in the family medicine departments of Georgetown and Virginia Commonwealth Universities. He was a Fulbright Specialist to the Netherlands and New Zealand, and is a member of the National Academy of Medicine.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



### **David Price, MD, CCFP, FCFP**

Professor and Chair, Department of Family Medicine, Faculty of Health Sciences, McMaster University  
Chief, Department of Family Medicine, Hamilton Health Sciences

Dr. David Price is a Professor and Chair of the Department of Family Medicine at McMaster University since 2006, and Chief of Family Medicine at Hamilton Health Sciences since 2004. While most of his career has been as a comprehensive family physician in major urban centres (including Vancouver and Hamilton), he is proud of the fact that he gained much clinical experience in a number of rural and northern communities. Through his leadership roles at the University and Hospital, and his involvement with local, regional and provincial government bodies where he acts as a consultant and advisor, he has developed expertise in primary care reform and health care policy development. As the Chair of the Provincial (Ontario) Expert Advisory Panel on Primary Care (2013-2014) he was instrumental in helping produce “Patient Care Groups: A new model of population based primary health care for Ontario” (“Price Report”). Locally, he was the founding director of the Maternity Centre of Hamilton; a multidisciplinary centre that cares for prenatal and intrapartum patients. Dr. Price was also instrumental in helping to create the academic Family Health Team at McMaster University, an interprofessional team, currently serving over 35,000 patients in the Hamilton area. He was a key player in the development of the David Braley Health Sciences Centre, a six-story, 185,000 sq. ft. home for Family Medicine and Hamilton Public Health in the downtown core.



### **Robert J. Reid, MD MPH PhD**

Chief Scientist, Institute for Better Health  
Senior Vice-President, Science, Trillium Health Partners  
Professor, Department of Family & Community Medicine, and  
Institute for Health Policy, Management & Evaluation, University of Toronto  
Professor, Health Research Methods, Evidence and Impact, McMaster University

With his passion for health care transformation, Dr. Robert Reid is helping Trillium Health Partners deliver on the promise of building a new kind of health care for a healthier community through research and innovation. Dr. Reid received his medical degree from the University of Alberta and completed a master of public health in epidemiology and a doctorate of health policy and management from the Johns Hopkins University. He is internationally recognized for his research developing and testing population-based innovations in primary care delivery, prevention services and chronic care. A fellow of the American College of Preventive Medicine, he has lectured nationally and internationally on the organization, financing and delivery of care – from the Mayo Clinic, Kaiser Permanente, and Harvard to Ottawa, London and Auckland. Dr. Reid has published nearly 140 articles in refereed journals and given over 130 scientific and policy talks. In addition to his position at the Institute for Better Health, Dr. Reid is a professor at the University of Toronto’s Institute of Health Policy, Management and Evaluation and McMaster University’s Health Research Methods, Evidence and Impact. He also holds appointments as affiliate investigator at Group Health Research Institute, and affiliate associate professor at the University of Washington’s School of Public Health and Community Medicine.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Brian Rowe, MD, MSc, CCFP(EM), FCCP**  
Scientific Director, Canadian Institutes of Health Research  
Institute of Circulatory and Respiratory Health

Dr. Rowe is a Canadian clinician-scientist who was trained clinically at the University of Ottawa in Family and Emergency Medicine. His graduate research degree is in Clinical Epidemiology from McMaster University in Hamilton, ON. He is currently a Professor in the Department of Emergency Medicine, University of Alberta and he continues to practice clinical emergency medicine at the University of Alberta Hospital in Edmonton, Alberta. He holds a Tier I Canada Research Chair in Evidence Based Emergency Medicine from the Canadian Institutes of Health Research (CIHR). He is Co-Editor of the Cochrane Airways Group, Editor of the textbook *Evidence Based Emergency Medicine* and has authored or co-authored 475 peer-reviewed publications and 31 book chapters. Dr. Rowe is the Scientific Director of the Institute of Circulatory and Respiratory Health at CIHR and the Scientific Director of the Emergency Strategic Clinical Network, for Alberta Health Services. He lives in Edmonton with his wife and has two adult sons.



**Denis A. Roy, MD, MPH, MSc, FRCPC**  
Vice-President, Science and Clinical Governance at Institut national  
d'excellence en santé et services sociaux Clinical  
Assistant Professor, École de santé publique de l'Université de Montréal  
Associate Professor, Université de Sherbrooke and McGill University

Dr. Denis A. Roy holds a community medicine specialty and is a Harkness Fellow of the Commonwealth Fund in Health Policy. Currently, he is the Vice-President, Science and Clinical Governance at Institut national d'excellence en santé et services sociaux, Acting President of the Canadian Association of Health Services and Policy Research (CAHSPR / ACRSPS) and member of the Board of the Canadian Institute of Health Information.

Previously he has been Vice-President, Scientific Affairs, for the Institut National de Santé Publique du Québec and has held executive leadership positions at l'Agence de la Santé et des Services Sociaux de la Montérégie, the Quebec Health and Social Services Ministry and at the Montreal Public Health Department. He was president of the Board of l'Initiative sur le Partage des Connaissances et le Développement des Compétences, a consortium aimed at health system improvement and is the co-author of a reference book on health networks' management and governance.

Dr. Roy holds an MD from Laval University, a Masters of Public Health at University of California, Berkeley, and a Masters of Science (Epidemiology) at McGill University. A fellow of the Royal College of Physicians in Community Medicine, he has been honoured with several prestigious awards and is currently the only Canadian to have received twice the Canadian Health Research Advancement Award.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



### **Lisa Rubenstein, MD, MSPH**

Professor of Medicine and Public Health  
VA Greater Los Angeles Healthcare System (VAGLAHS) and  
University of California, Los Angeles (UCLA)

Lisa Rubenstein is a natural scientist at the RAND Corporation and professor of medicine and public health at VA Greater Los Angeles Healthcare System (VAGLAHS) and the University of California, Los Angeles (UCLA). She is a former Robert Wood Johnson Clinical Scholar, past president of the Society of General Internal Medicine, and former board member of AcademyHealth. She founded the Center for the Study of Healthcare Provider Behavior, now the Center for the Study of Healthcare Innovation, Implementation and Policy, a consortium of health researchers at VAGLAHS, UCLA, and RAND that support funded implementation science work on HIV/hepatitis C, women's health, mental health, geriatrics and long-term care, genomics, and primary care.

Rubenstein focuses on redesigning health care systems through quality improvement and implementation research. She implemented and evaluated collaborative care for depression inside and outside of the VA, and is leading a Patient-Centered Medical Home/Patient-Aligned Care Teams demonstration laboratory that supports and evaluates VA's national implementation of accountable, patient-centered primary care. She is also leading evaluation for a national five site demonstration on caring for patients at highest risk of hospitalization in VA.

She received her M.D. from the Albert Einstein School of Medicine and her M.S.P.H. from UCLA and is a Fellow of the American College of Physicians.



### **Laura Sessums, MD**

Director, Division of Advanced Primary Care  
Center for Medicare & Medicaid Innovation

Laura Sessums joined CMMI as the Director of the Division of Advanced Primary Care in 2013. At CMMI, she oversees the Comprehensive Primary Care Plus (CPC+) initiative, America's largest multi-payer initiative to improve primary care. Until it ended in 2016, she ran the CPC initiative, an early CMMI multi-payer model to transform primary care payment and care delivery. Previously, she worked in academic medicine as a clinician-educator, mostly at Walter Reed Army Medical Center (as a civilian), where she served as the Chief of the General Medicine Section. She is a practicing general internist.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



### **Judith Steinberg, MD, MPH**

Chief Medical Officer, Bureau of Primary Health Care US Health Resources and Services Administration

Dr. Judith Steinberg is the Chief Medical Officer of the Bureau of Primary Health Care (BPHC) and is Clinical Associate Professor of Medicine and Family Medicine and Community Health at UMass Medical School. Prior to joining the BPHC, Dr. Steinberg served as the Deputy Chief Medical Officer of UMass Medical School's Commonwealth Medicine and the Senior Director of its Office of Healthcare Innovation & Quality. She has served as a leader and clinical consultant on the design and implementation of healthcare reform initiatives involving new care delivery and payment models. Dr. Steinberg is a physician leader with over 25 years' experience in primary care and infectious disease. She has focused her clinical practice at community health centers in Boston, where she has also served as Medical Director, and at safety net academic clinics.

Dr. Steinberg received her medical degree from the University of Texas at Dallas Southwestern Medical School and completed a residency in Internal Medicine at Beth Israel Hospital, Boston and an infectious disease fellowship at Beth Israel/Brigham and Women's Hospitals, Boston. In 2007-2008 she was a Commonwealth Fund/Harvard University Fellow in Minority Health Policy and received a MPH degree from the Harvard School of Public Health, Boston.



### **Robyn Tamblyn, BSCN, MSc, PhD**

Scientific Director

CIHR – Institute of Health Services and Policy Research

Professor, Department of Medicine and Department of Epidemiology and Biostatistics, McGill University, Faculty of Medicine

Dr. Robyn Tamblyn is the Scientific Director of the CIHR Institute of Health Services and Policy Research and co-Lead of the CBPHC Signature Initiative. She is a Professor in the Department of Medicine and the Department of Epidemiology and Biostatistics at McGill University. She is a James McGill Chair, a Medical Scientist at the McGill University Health Center Research Institute, and the Scientific Director of the Clinical and Health Informatics Research Group at McGill University. Dr Tamblyn's ground-breaking research on educational outcomes has elucidated important relationships between health professional training, licensure and practice that have subsequently guided credentialing policies. Her work on prescription drug use, its determinants, and computerized interventions to improve drug safety (MOXXI) have been recognized internationally. She has been awarded the CHSRF KT award for her research in improving the use of medication as well as the ACFAS Bombardier award for innovation in the development of a computerized drug management system.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Joshua Tepper, MD, MPH, MBA**  
President & CEO  
Health Quality Ontario

Before coming to Health Quality Ontario, Joshua was the Vice President of Education at Sunnybrook Health Sciences Centre, in charge of educational strategy and programming for learners, physicians and staff, patients and their families, and the community. Prior to Sunnybrook, he served as the Assistant Deputy Minister at the Ministry of Health and Long-Term Care, where he led the HealthForceOntario health human resources strategy to ensure Ontarians had access to the right number and mix of qualified health care providers. Joshua has also been active on a national scale as the Senior Medical Officer for Health Canada, an Adjunct Scientist at the Institute for Clinical Evaluative Sciences, and a Research Consultant for the Canadian Institute of Health Information. He has received several provincial and national awards for his leadership in these positions, including the Ontario College of Family Physicians, Jan Kasperski Leadership Award (2011-12) and Canada's Outstanding Young Leadership Award from the Canadian College of Health Services Executives (2009).

Joshua received his Doctor of Medicine from McMaster University. He has a Masters of Public Health in Quantitative Methods from Harvard University and an MBA from the Richard Ivey School of Business. He holds a Bachelor of Arts in Public Policy from Duke University. Connect with Joshua on Twitter: @DrJoshuaTepper



**Jeff Turnbull, MD, MEd**  
Chief of Staff  
The Ottawa Hospital

In addition to a BSc (University of Toronto) and a Master's Degree in Education (University of Western Ontario), Dr. Turnbull received his Doctorate in Medicine at Queen's University and later achieved specialty certification in Internal Medicine through the Royal College of Physicians and Surgeons of Canada. Dr. Turnbull has been Vice-Dean of Medical Education at the University of, President of the Medical Council of Canada, President of the College of Physicians and Surgeons of Ontario, President of the Canadian Medical Association and Senior Medical Officer for Correction Services Canada. He is a dedicated medical educator with an interest in poverty and health inequity. He is co-founder and Medical Director of Ottawa Inner City Health for Ottawa's homeless. He has been involved in education and health services initiatives to enhance community and institutional capacity and sustainable development in Bangladesh, Africa and the Balkans. He is the recipient of several national and international awards, including the Order of Canada. In addition to being a specialist in Internal Medicine, Dr. Turnbull was the Department Chair of Medicine at The Ottawa Hospital and University of Ottawa, a position he left to take on the role of Chief of Staff. He recently took on the role of Chief, Clinical Quality for Health Quality Ontario.

# Advancing the Science of Transformation in Integrated Primary Care: Informing Options for Scaling-up Innovation

## Symposium Speaker Biographies



**Ross Upshur, MA, MD, MSc**

Head, Division of Clinical Public Health, Dalla Lana School of Public Health  
Scientific Director, Bridgepoint Collaboratory for Research and Innovation  
Assistant Director, Lunenfeld Tanenbaum Research Institute, Sinai Health  
Systems

Professor, Department of Family and Community Medicine and Dalla Lana  
School of Public Health, University of Toronto

In 2015, Dr. Upshur was named one of the Top 20 Pioneers in Family Medicine Research and Family Medicine Researcher of the Year, by the College of Family Physicians of Canada. Dr. Upshur is the former Director of the University of Toronto Joint Centre for Bioethics (2006-2011) and was Canada Research Chair in Primary Care Research (2005-2015). He is a member of The Royal College of Physicians and Surgeons of Canada and the College of Family Physicians of Canada and is an affiliate member of the Institute for the History and Philosophy of Science and Technology and Adjunct Senior Scientist at the Institute for Clinical Evaluative Sciences. Dr. Upshur's research focuses on the intersection of primary care and public health. His current interests include managing complex chronic disease in aging adults, clinical measurement, the concept of evidence in health care, philosophy of medicine including medical epistemology and the integration of ethics and clinical reasoning, public health ethics, global health ethics, empirical approaches in bioethics, primary care research methods, time series applications in health services research, communicable disease and environmental epidemiology. He has over 350 publications including more than 200 peer reviewed publications spanning these domains.



**Kue Young, CM, MD, FRCPC, DPhil, FCAHS**

Professor and Dean  
School of Public Health  
University of Alberta

Kue Young has been Dean of the School of Public Health, University of Alberta, Edmonton, Canada, since August, 2013. He has previously been Professor and TransCanada Chair in Aboriginal Health at the University of Toronto, and Head of the Department of Community Health Sciences at the University of Manitoba, Winnipeg, Canada. A public health physician (MD McGill, MSc Toronto) and biological anthropologist (DPhil Oxford), he has worked as a primary care physician, health administrator, and academic researcher in indigenous communities in northern Canada and other circumpolar regions.

Dr. Young's major research interest is in northern and Aboriginal health, particularly in the prevention and control of emerging chronic diseases such as diabetes and cardiovascular diseases. More recently has focused has shifted to health system improvement for remote regions. He has published over 160 scientific articles and seven books, the latest being Circumpolar Health Atlas (University of Toronto Press, 2012). His research has been recognized by the Senior Investigator award of the Canadian Institutes of Health Research, induction as a Fellow of the Canadian Academy of Health Sciences in 2009, and Member of the Order of Canada in 2010 for his lifetime contributions to improving the health of Aboriginal people.

***Journal of the American Board of Family Medicine***  
**Call for Papers**

**<http://jabfm.org/site/misc/Call%20For%20Papers.xhtml>**

The *Journal of the American Board of Family Medicine* invites papers reporting on advances in Primary Care Implementation Science both in the United States and internationally.

The accepted papers will be published in a special theme issue.

**OVERVIEW**

The *Journal of the American Board of Family Medicine* is especially interested in research that builds the evidence-base for implementation strategies in primary care practice, including the implementation and evaluation of patient-centered models of care delivery and implementation of clinical evidence, and methods for interventions to diverse practice settings and populations.

**DEADLINE FOR SUBMISSIONS**

The deadline for consideration for this theme issue is  
**July 5, 2017 at 11:59 PST.**

Please let the JABFM know if you plan to submit by sending an email message to Mr. Phil Lupo at the JABFM Editorial Office: [jabfm@med.wayne.edu](mailto:jabfm@med.wayne.edu)



## Directions for Kimpton Hotel Monaco to the Embassy of Canada 510 Pennsylvania Avenue NW

